



CEO Presentation

February 6, 2012

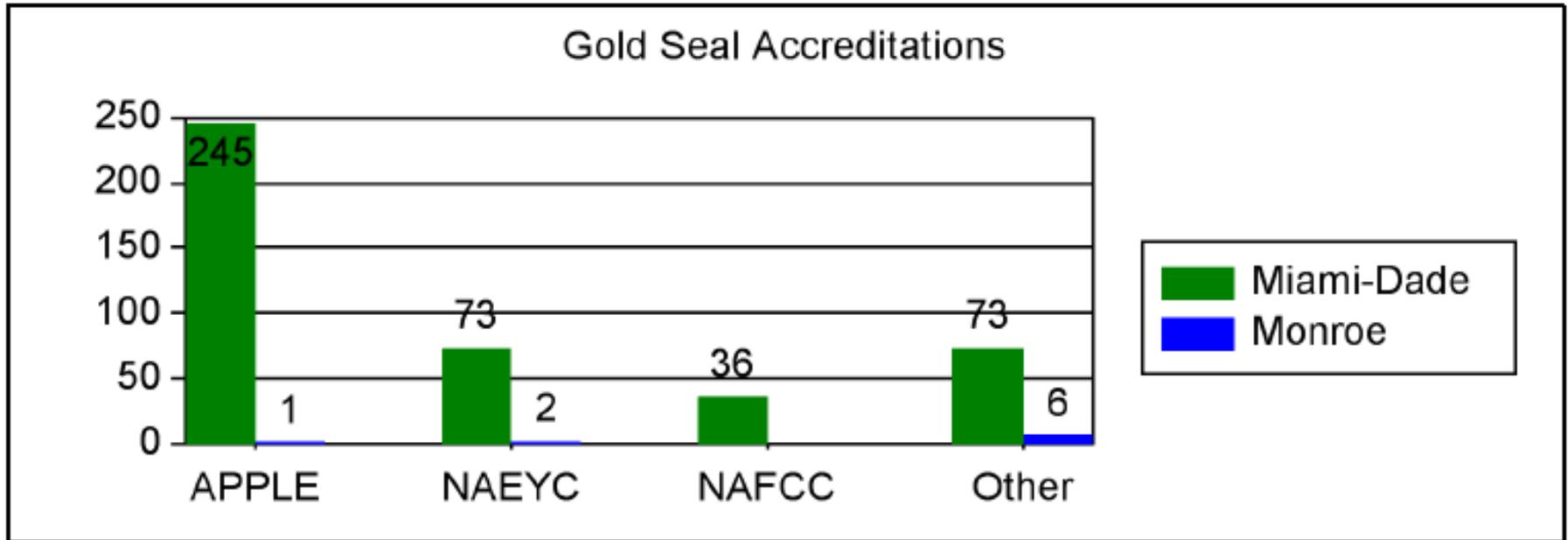
Miami-Dade/Monroe Accredited Individual Sites



Accredited Individual Sites by County

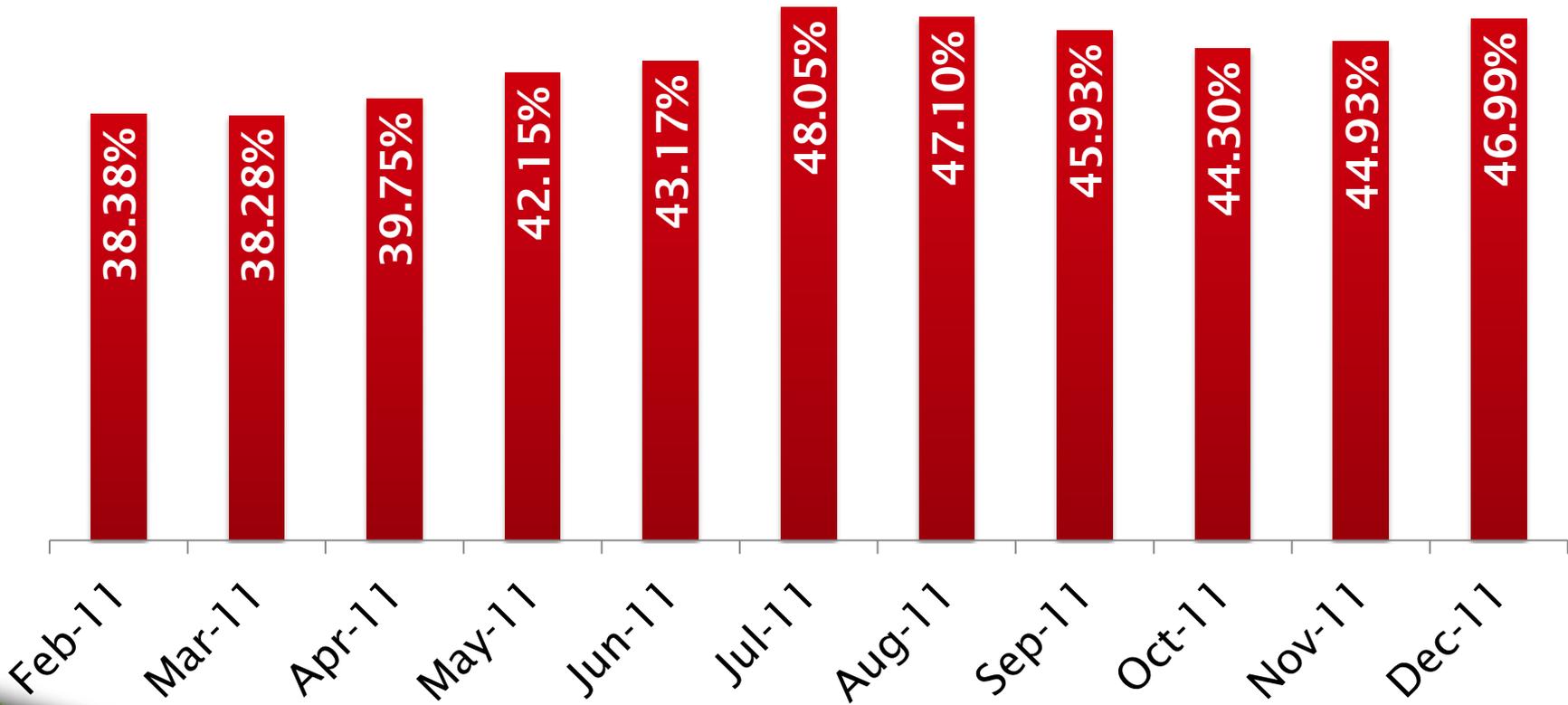
County	License Type	Sites
Miami-Dade	Center	401
Miami-Dade	Family	38
Monroe	Center	12
Total Sites		451

Miami-Dade/Monroe Gold Seal Sites



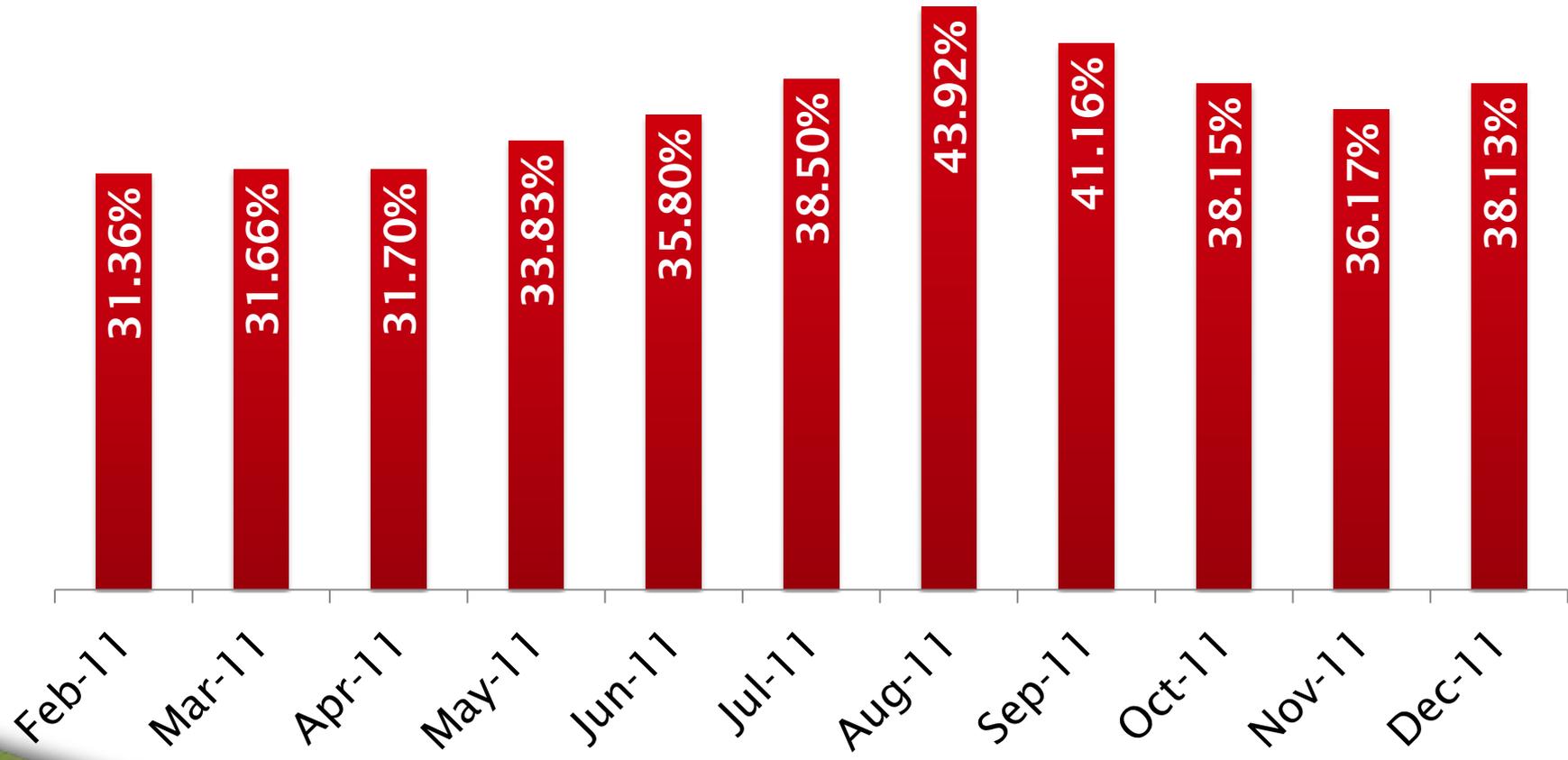
Note: Some sites are accredited by more than one accrediting body.

SR Children in Quality Counts Programs



■ % of SR Children in QC Centers

VPK Children in Quality Counts Programs



■ % of VPK children in QC Centers

School Readiness Waitlist by Billing Group for Florida



	Jul 2011	Aug 2011	Sep 2011	Oct 2011	Nov 2011
State	138,023	136,757	123,646	129,710	130,705
- Only 0-5 All Categories	100,155	98,819	84,425	88,484	90,454
- 0-5 Plus TCA Age 0-8	103,020	101,669	87,827	91,715	93,573
- 0-5 Plus At Risk Age 0-8	102,362	101,092	87,235	91,219	93,080
- 0-5 Plus TCA Age 0-8 and At Risk Age 0-8	105,210	103,918	90,608	94,425	96,169
- 0-5 Plus TCA Age 0-12 and At Risk Age 0-8	107,995	106,740	93,063	96,894	98,612
- 0-5 Plus TCA Age 0-12 and At Risk Age 0-12	109,944	108,806	94,870	98,692	100,418

QUALITY COUNTS

Quality Counts Status as of 1/20/12

(based on TCT Year 5 10/1/11 – 9/30/12)

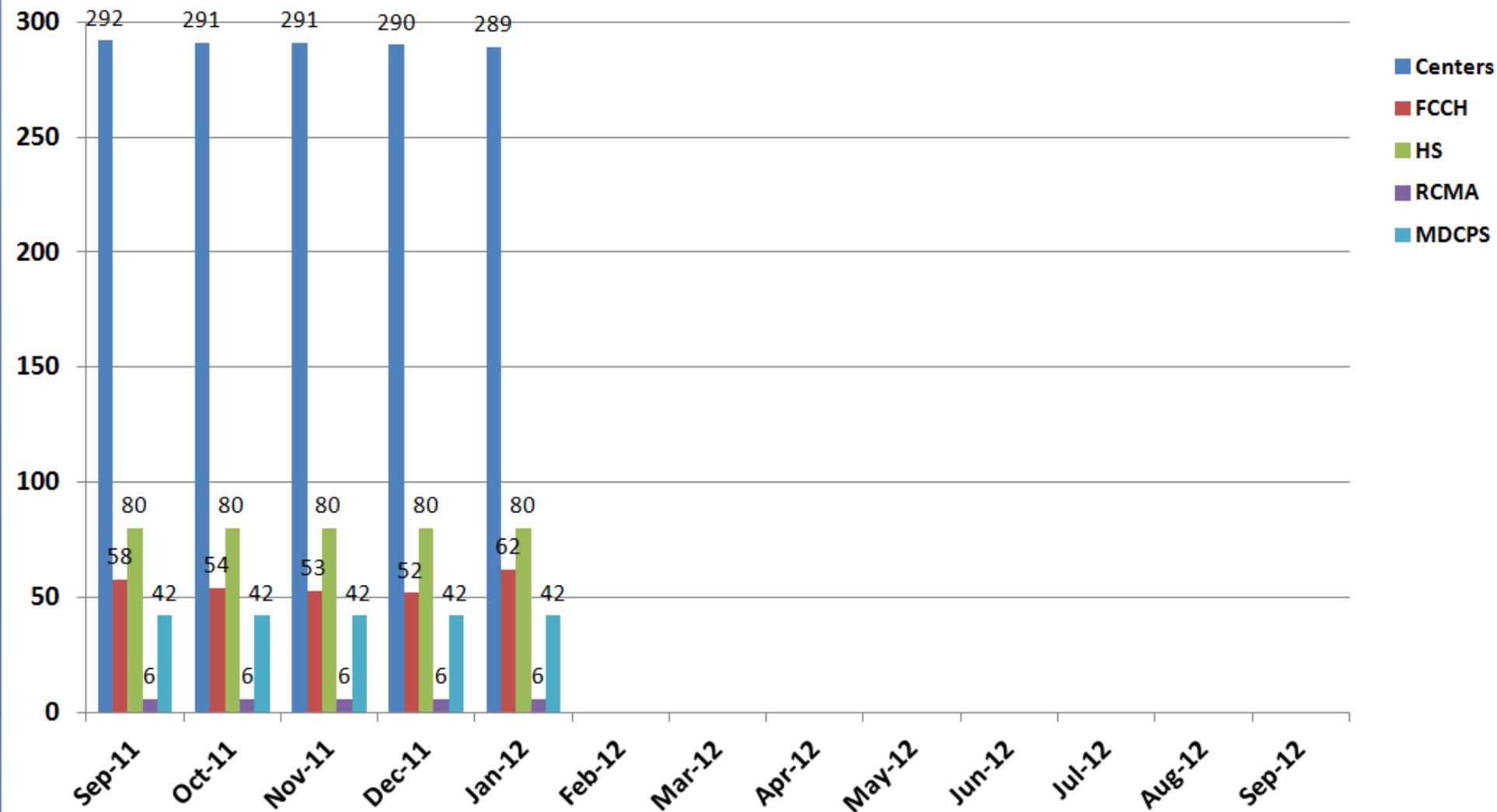
1/20/12



QC Participation

(TCT Year 5: Oct 2011 – Sept 2012)

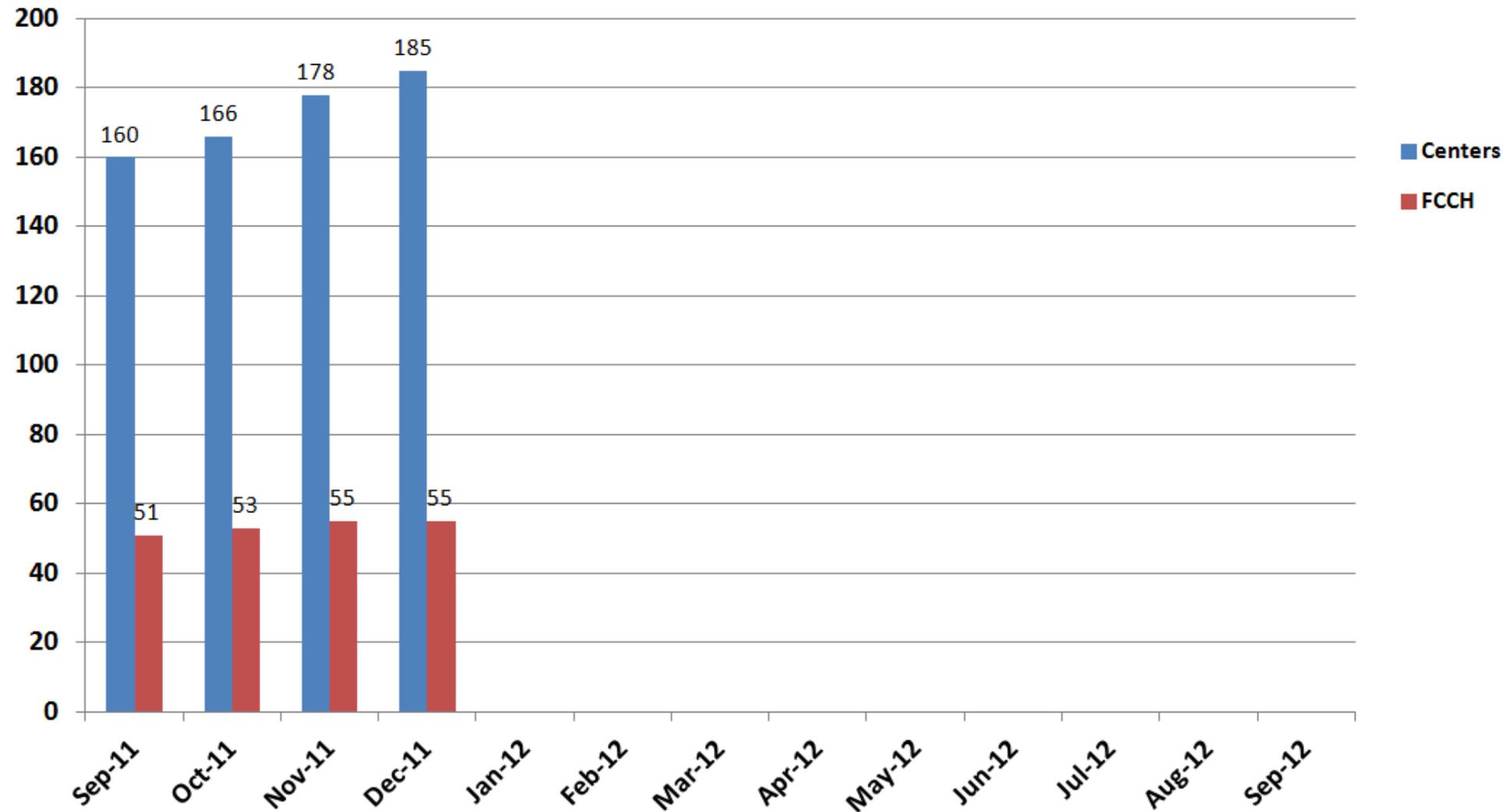
Programs in QC as of 1/20/12 = 479



QC Waitlist

(TCT Year 5: Oct 2011 – Sept 2012)

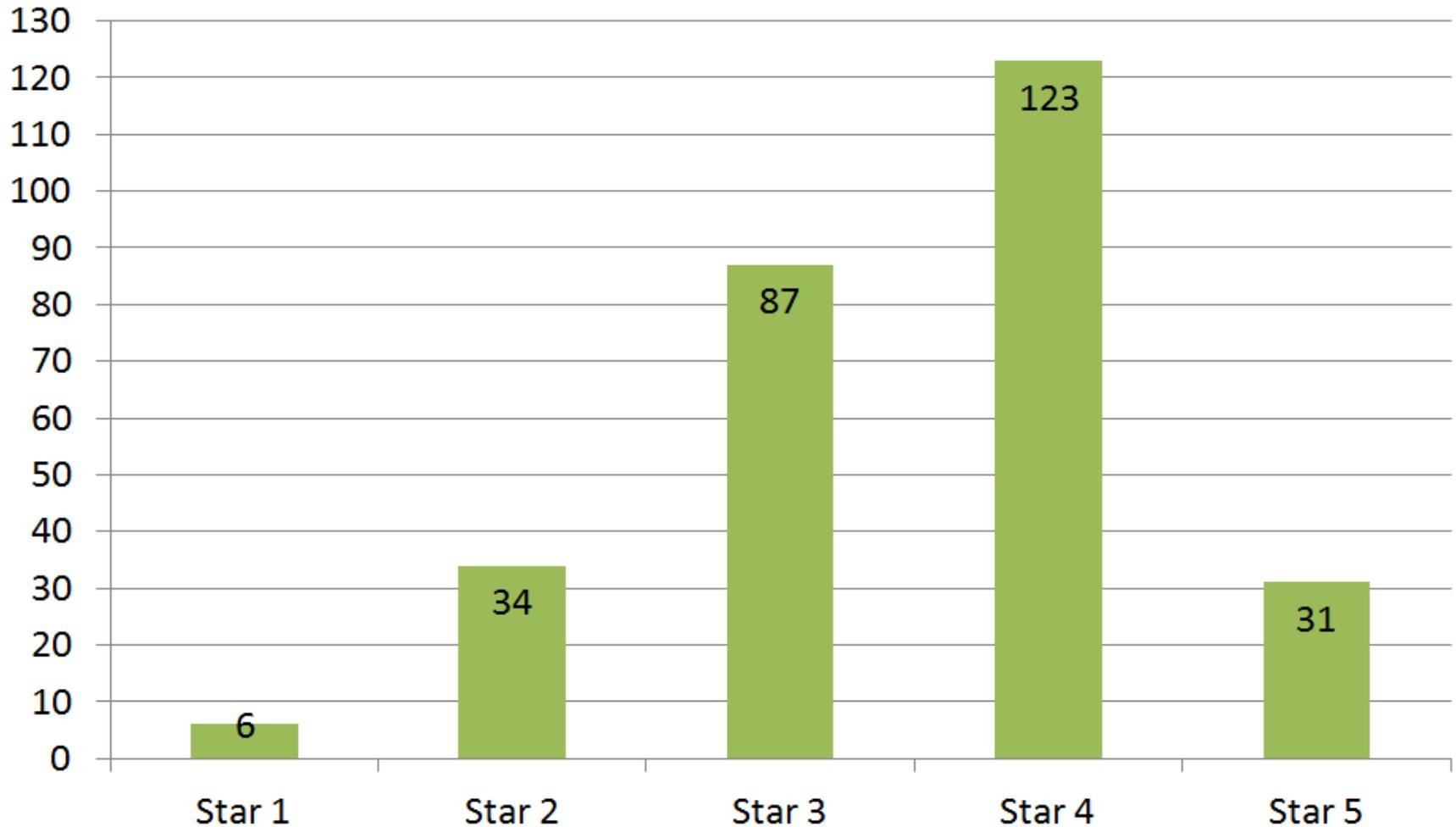
Programs on the waitlist for QC as of 12/31/11 = 240



Star Ratings

(as of 1/20/12)

Current Star Ratings = 281



AG Report #2012-061

2011 Government Reorganization Bill

- Before November 1, 2011, the Auditor General shall conduct an operational audit and performance audit, as defined in s. 11.45, Florida Statutes, of the early learning coalitions created under s. 411.01, Florida Statutes

AG Report #2012-061



- OEL and 10 Coalitions Were Monitored
 - Early Learning Coalition of the Big Bend
 - Early Learning Coalition of Escambia County
 - Early Learning Coalition of Hillsborough County
 - Early Learning Coalition of Marion County
 - Early Learning Coal. of Miami-Dade/Monroe
 - Early Learning Coalition of Orange County
 - Early Learning Coalition of Palm Beach County
 - Early Learning Coalition of Pinellas County
 - Early Learning Coalition of Polk County
 - Early Learning Coalition of Southwest Florida

AG Report #2012-061

- “The results of our audit procedures, when considered as a whole, indicated that the Statewide governance structure of the early learning programs, as designed, was adequate for purposes of the School Readiness and VPK Programs. However, our audit procedures also disclosed that, notwithstanding the adequacy of its design, the governance structure’s effectiveness had been impaired by the lack of the execution of certain program duties and responsibilities.” --Auditor General

AG Report #2012-061

- The report does not tell the entire story
- It focuses on deficiencies and a number of opportunities for improvement
- The report does not mention is made of efficiencies, innovation, quality improvements, return on investment, or private sector involvement in the management of Florida's early learning system.

AG Report #2012-061

- At least in the eyes of the AG, the argument about whether the program is a workforce program or an educational program is clearly defined in 411.01. The AG reports that the lack of statewide outcome measures has been an impediment to transforming the “...School Readiness Program from a subsidized child care program to the educational enhancement program envisioned in State law,...”. Overall, in keeping with Florida law, the report supports educational standards, including developmentally appropriate curricula and child outcomes.

AG Report #2012-061

- Report contains a total of 32 findings
- The report highlights a number of concerns about OEL's management of the programs and some coalition specific findings
- The report combines the findings, big and small, of 31 different coalitions, serving all 67 counties. A finding in one part of the state impacts another part that may not have similar issues – similar to an audit of all Florida school districts or universities combined into one

AG Report #2012-061

Findings 1 – 12 relate to the Office of Early Learning (AWI). Two major findings (2 & 4)

- Finding No. 2
 - OEL did not conduct data matches between School Readiness Program information and Unemployment Insurance (UI) benefit payment data
 - The comparison of School Readiness Program information and UI data identified individuals (parents) who were improperly receiving School Readiness Program benefits under a work-dependent eligibility category while also collecting UI benefits.

AG Report #2012-061

Findings 1 – 12 relate to the Office of Early Learning. Two major findings (2 & 4)

- Finding No. 4
 - Implementation of the Early Learning Information System (ELIS) is behind schedule and trending negatively with regard to the planned implementation date and cost, placing the accomplishment of planned project outcomes and benefits at risk.

Note: This has been a very hot topic in the legislature. OEL will continue with the project.

AG Report #2012-061

Finding No. 7

- **Supports creating a statewide QRIS. The finding states**
 - “Contrary to statutory requirement, OEL had not implemented a Statewide Quality Rating Improvement System that provided a uniform approach to assessing, improving, and communicating the level of quality delivered by child care providers in the State’s School Readiness Program.”

Note: This provision is being stricken from statute under the House PCB.

AG Report #2012-061



Finding No. 12

• Funding Formula

- OEL could not demonstrate that the formula submitted for use in allocating School Readiness Program funds among the coalitions was based upon the statutory requirement of equity for each county.

Note: OEL is recommending that the allocation formula be phased-in over the next three years to minimize impact on the coalitions and mitigate the potential of having to remove children from services. The Miami-Dade/Monroe Legislative Delegation should not support this recommendation. Formula should only be applied to new dollars.

AG Report #2012-061

Findings 13 – 32

- **Relate to Early Learning Coalitions. Five findings included Miami-Dade/Monroe:**
 - #10 – School Readiness Plans
 - #14 – Waiting Lists
 - #18 – Parent Rights and Responsibilities and VPK Provider Profiles
 - #22 – VPK Provider Payments
 - #25 – Travel Expense Justification

AG Report #2012-061

Finding No. 10

- **School Readiness Plan Reviews**

- In response to statutory changes in 2010, OEL issued the *2010 School Readiness Plan Legislative Changes and Required Amendments* checklist
- Coalitions were to return the checklist to OEL by August 2, 2010, and submit all new plan elements and any other necessary amendments by September 1, 2010

AG Report #2012-061

Response to Finding No. 10

- The Miami-Dade/Monroe checklist included two items checked yes. One was related to the new sliding fee scale and the other was related to the coalition's bylaws. The plan amendment to address the new sliding fee scale was submitted to OEL on April 18, 2011, after the new federal poverty level guidelines were announced and the new sliding fee scale was approved by the ELC board.
- The bylaws amendment is still pending because our bylaws committee is still working with our board counsel to modify the bylaws.

AG Report #2012-061

Finding No. 14

- This finding removes any ambiguity about how we should be prioritizing children. According to the AG, pursuant to 411.01, the Coalition's priority should be children 0 – 5, after serving the mandatory categories.

AG Report #2012-061

Finding No. 14: SR Waiting Lists

- At the Miami-Dade/Monroe Coalition we noted that, although the waiting list did not include children from families in which an adult was receiving temporary cash assistance subject to federal work requirements or children who were referred for child care to minimize the risk of further abuse, neglect, or abandonment, the children on Miami-Dade/Monroe Coalition's waiting list were prioritized by the date a child was added to the UWL rather than by eligibility category.

AG Report #2012-061

Response to Finding No. 14:

- Children in the mandatory categories and children in the categories of Transitional Child Care, Special Needs, and Relative Caregiver are enrolled in the School Readiness Program upon applying for services, if eligible. Children of migrant families in Miami-Dade County are served by Redlands Christian Migrant Association under a direct contract with OEL.

AG Report #2012-061

Response to Finding No. 14

- Since the children in these categories have always been placed into care immediately, the need to prioritize only applies to children of working poor/income eligible families. As reflected in the Auditor General's report, the coalition's board of directors approved a policy in June 2011 that gives first priority to children ages birth to five (5) years of age. Based on the above explanation and the June 2011 policy change, we believe that no additional corrective action is required on this finding.

AG Report #2012-061

Finding No. 18

- **VPK Provider Profiles and Parental Rights**
 - Some coalitions did not always document that parents were informed of their rights and responsibilities or that VPK Program provider profiles were made available as required by State law

AG Report #2012-061

Finding No. 18

- **VPK Provider Profiles and Parental Rights**
 - The Miami-Dade/Monroe Coalition was unable to provide evidence that the Coalition had provided parents with a profile of every eligible VPK provider within the county where the children were being enrolled or otherwise informed parents of how the profiles could be obtained

Finding No. 18

- **VPK Provider Profiles and Parental Rights**
 - Coalition management stated that parents were shown how to look up eligible providers on the Coalition's Web site; however, documentation of the process of providing VPK provider profile information to parents was not evidenced through a mechanism such as a signed acknowledgement form

AG Report #2012-061

Finding No. 18

- **VPK Provider Profiles and Parental Rights**
 - The *Handbook* provides VPK Program information and contains a verification of receipt that allows a parent to certify receipt of the *Handbook* and document his or her review and understanding of the parental rights and responsibilities described therein.

Finding No. 18

- **VPK Provider Profiles and Parental Rights**
 - While OEL Rules require that every parent be provided a copy of the *Handbook*, the Rules do not specify the manner in which the *Handbook* is to be provided
 - In an effort to decrease administrative costs, OEL, in March 2009, provided guidance to the coalitions encouraging alternative methods of *Handbook* distribution, including electronic methods

Finding No. 18

- **VPK Provider Profiles and Parental Rights**
 - During our audit testing, we noted that the Miami-Dade/Monroe Coalition did not provide parents with a copy of the *Handbook*
 - In response to our audit inquiry, Coalition management indicated that due to printing costs, copies of the *Handbook* were not provided to parents and that instead the Coalition's contracted service provider reviewed the *Handbook* information with parents

AG Report #2012-061

Response to Finding No. 18:

- The Coalition and its subcontractor has had processes in place to ensure parents are provided access to the VPK provider profile of every approved VPK provider in the county. This information is readily available on the coalition's website
- However, as indicated in the Auditor General's report, there was no supporting documentation to verify parent's receipt of this information

AG Report #2012-061

Response to Finding No. 18:

- The Coalition has taken corrective action to update the parent's rights and responsibilities form to add information that informs parents on how to access provider profiles on the website
- Additionally, while the coalition has always provided parents with the information contained in the Handbook, the parent's rights and responsibilities form has been modified to reflect parents' signed acknowledgement of receipt of the Handbook
- Copies of the signed acknowledgement form will be maintained in the case file

AG Report #2012-061

Finding No. 22

- **VPK Provider Payments**

- For the 25 payments tested at the Miami-Dade/Monroe Coalition, we noted that, contrary to OEL Rules,⁸⁹ one payment for \$259 was made to a provider for whom a Statewide Provider Agreement had not been executed

AG Report #2012-061

Finding No. 22

- **VPK Provider Payments**

- In Miami-Dade there are over 900 VPK providers. The provider who did not have a signed agreement had complied with all program requirements, submitted all paperwork, and was deemed fully eligible by VPK certification staff
- To avoid any future unsigned agreements, the coalition has implemented an electronic process for VPK providers to submit their VPK applications, including the Statewide Provider Agreement
- As part of the electronic submission process, a provider signature is required before the agreement can be submitted to the coalition

AG Report #2012-061

Finding No. 25

- **Coalition Expenses and Disbursement**

- At the Miami-Dade/Monroe Coalition, we noted travel authorization forms did not always include a statement or other documentation explaining the benefits of the travel to the Coalition

AG Report #2012-061

Finding No. 25

- **Coalition Expenses and Disbursement**

- The ELC’s procedures include review and approval by the immediate supervisor, Senior Executive, and the CEO
- The deficiency noted by the AG had to do with not specifically indicating on the travel requests the benefit to the organization
- Our process now includes a statement of benefit to the organization

Note: Not sufficient to state “Attending OEL Executive Director’s Meeting at the request of OEL” Benefit statement must be included.

AG Report #2012-061

Table 8
Coalition Quality Dollar Expenditures by Fiscal Year

Coalition	2008-09 Fiscal Year		2009-10 Fiscal Year		2010-11 Fiscal Year ^a	
	Amount of Quality Dollars Expended ^b	Percentage of Total Expenditures	Amount of Quality Dollars Expended ^b	Percentage of Total Expenditures	Amount of Quality Dollars Expended ^b	Percentage of Total Expenditures
Big Bend Region	\$ 1,544,935	8.82%	\$ 1,314,606	7.51%	\$ 1,520,768	8.65%
Escambia County	915,868	6.47%	831,969	5.70%	955,708	7.01%
Hillsborough County	4,453,200	9.80%	4,148,891	8.90%	4,752,011	12.23%
Marion County	1,101,609	10.23%	1,011,660	10.00%	711,197	7.81%
Miami-Dade/Monroe	15,198,290	12.87%	13,545,663	11.28%	13,596,703	11.46%
Orange County	2,935,230	7.59%	2,733,573	6.87%	3,185,297	9.16%
Palm Beach County	4,080,376	11.11%	4,451,383	11.55%	4,789,746	13.22%
Pinellas County	3,506,153	11.19%	3,423,951	10.23%	1,935,074	6.74%
Polk County	1,810,521	8.66%	1,954,777	9.29%	1,929,579	9.67%
Southwest Florida	1,968,521	9.88%	1,951,875	8.97%	1,987,985	11.19%

2012 Legislative Session Update



- Four different bills moving through the House severely threaten Florida's early system
- Florida could easily end up with programs that are nothing more than child care, taking the state back at least a couple of decades
- The bills are simply bad public policy
- PCB - Business and Consumer Affairs Subcommittee
- HB 5103 – Representative Coley
- HB 7055 – Representative Gaetz
- PCB PreK-12 Approp. Subcommittee (Fresen)

Note: Senator Flores has also filed a bill.

2012 Legislative Session Update



- The sweeping changes will remove or water down educational School Readiness standards, place child screenings and assessments at risk of being removed from law, strike language that requires OEL to implement a statewide QRIS, reduce the number and percentage of private sector members that serve on ELC boards
- Providers (who receive 80% of all SR funding statewide) will also be placed at financial risk due to loosened standards that may encourage low budget, no frills, providers to enter the market

2012 Legislative Session Update



- It is anticipated that these bills will be consolidated as they continue through the legislative process and each could serve as the vehicle through which the House intends to redefine our early learning system
- Early indications show the Senate does not have the appetite for such wholesale changes, but it is critical for early learning advocates to let both their Senators and Representatives know that the proposals in the House would cripple Florida's ability to adequately prepare children to learn

2012 Legislative Session Update



- The House Business and Consumer Affairs Subcommittee bill is a complete rewrite of the School Readiness Act with negative implications for educational standards for children. A strike all amendment was presented by Rep
- Ahearn which revised eligibility to allow school-age care for TANF families, or children at risk of abuse and neglect
- School age care for children from low-income families is still a non-allowable expenditure under this bill, as is serving children with disabilities that do not qualify under the income eligibility requirements

2012 Legislative Session Update



- The strike all makes clear that child care providers will design or select the curriculum of their choice for demonstrating the implementation of the state's child development standards
- The bill greatly reduces the quality and educational criteria from the early learning process and substantially reduces the role of the Early Learning Coalitions (ELCs)
- Despite more than 50 oppositional comments, the PCB passed favorably with three members opposed

2012 Legislative Session Update

- HB 5103 was presented by Rep. Marti Coley (R-Marianna) in the full budget Appropriations Committee.
 - Rep. Coley presented five amendments to the bill
 - The amendments provided flexibility for spending under specific caps related to quality expenditures; made clear allowable quality expenditures by early learning coalitions to support quality improvement activities; clarified fraud referral processes; and revised eligibility to allow school-age care for TANF families, or children at risk of abuse and neglect
 - HB 5103 passed favorably by the Appropriations Committee on Wednesday by an overwhelming margin of 23-0

Note: Although the bill sponsor disagrees, this bill is not specific as to the hold harmless funding formula provision.

2012 Legislative Session Update

- HB 7055 by Rep. Matt Gaetz (R-Ft. Walton Beach) has not been heard
 - The bill amends current statute and limits the Office of Early Learning's (OEL) rulemaking authority over school readiness programs and early learning coalitions, repeals OEL's rulemaking authority over the prevailing market rate schedule, and repeals OEL's rulemaking authority related to the Teacher Education and Compensation Helps (TEACH) scholarship program
- [PCB KCOS 12-01](#) by Rep. Fresen is on the watch closely list

2012 Legislative Session Update

From the Florida Association for Child Care Management (FACCM)

- The Office of Early Learning worked with staff from the House of Representatives to address the Auditor General's findings on the waste, abuse and fraud in Florida's Early Learning programs and to improve the system to better serve Florida's Children
- FACCM supports this version of the Bill – with OEL's recommended changes

2012 Legislative Session Update

From the Florida Association for Child Care Management (FACCM)

- The Bill requires a significant number of changes to the existing statutes that govern the activities of the Office of Early Learning and the Early Learning Coalitions
- ****All of these changes fundamentally focus on a single goal**** Serving more children than are currently served by cutting out wasteful administrative spending

From the Florida Association for Child Care Management (FACCM)

- Supports Florida's steps towards economic recovery without the need for additional funding
- Supports the efforts of parents to work and become financially self-sufficient by increasing the number of children served
- Increases SR enrollment resulting in an increase in jobs in the Early Learning workforce
- Recognizes the importance of child assessments and screenings and includes a provision for the ELC's to provide training on administering child assessments

From the Florida Association for Child Care Management (FACCM)

- Provides for the Office of Early Learning to establish curriculum standards and allows Providers to select curricula that meets those standards
- Recognizes the primary measure of success is the number of families becoming financially self sufficient; includes provisions for ELC's to monitor and report the total number of children disenrolled and the reason for disenrollment as a measure of success

2012 Legislative Session Update



Early Learning Bill Analysis

Q. = Quality/Educational criteria

E. = Eligibility

S. = System change

PCB in Business and Consumer Aff	HB 5103	HB 7055	PCB on VPK in PreK-12
<p>Q. Line 742, providers must select or design and implement a curriculum and character development program for each child in the SR program</p> <p>What will be the rubric for compliance and how will this be tied to accountability and contracts?</p>	<p>Q. Line 230, deletes listing of all system support services</p> <p>Anticipate that the Coley amendment will put back in CCRR, warmline, eligibility, child performance standards, screening (as requested by parents), assessment, curricula, health and safety, and statewide data req, but not quality and improvement systems.</p>	<p>Q. Line 899 deletes child performance standards</p> <p>This will eliminate the authority of OEL to promulgate rule on the child performance standards.</p>	<p>Line 100, ELC may not amend the statewide provider agreement</p> <p>This is a new compliance regulation.</p>
<p>Q. Line 797, statewide provider agreement specifies providers must implements child per</p>	<p>Q. Line 673, deletes family support services Coley amendment will restore</p>	<p>Q. Line 900 deletes child screening and assessment</p> <p>This will eliminate the authority of OEL to</p>	<p>S. Line 185, the AG shall conduct audits of early learning ELC</p> <p>This is a new compliance regulation and there are</p>

2012 Legislative Session Update



<p>standards, aligned curriculum and health and safety.</p> <p>This is the only educational criteria specified in the statewide provider agreement.</p>	<p>Anticipate that the Coley amendment will put back specific language on parent training and CCRR</p>	<p>promulgate rule on child screening and child assessment instruments and protocols.</p>	<p>no specifics given about types or frequencies of review.</p>
<p>S. Line 780, ELC and OEL may not impose any requirement on a SR provider that exceeds the authority provided under this chapter or rules adopted pursuant to this chapter.</p> <p>The rubric for compliance is unclear.</p>	<p>E. Line 756 outlines eligibility</p> <p>Anticipate that the Coley amendment will put back TANF through 12, at risk through 8, last priority at risk through 12. Does not provide for SA care for low-income working families, or children with disabilities.</p>	<p>Q. Line 901 deletes developmentally appropriate curricula</p> <p>This will eliminate the requirement that SR providers use a curricula that is developmentally appropriate and aligned to state performance standards.</p>	<p>Q. Line 361 repeals 1002.65 Professional credentials of prekindergarten instructors; aspirational goals; legislative intent</p> <p>The law will now only address minimum standards for VPK instructors.</p>
<p>S. Line 791, ELC may not amend or add to statewide agreement for SR</p>	<p>Q. Line 939 capping expenditures</p> <p>Anticipate the Coley amendment will</p>	<p>Q. Line 906 deletes rating and improvement systems</p> <p>This will eliminate the</p>	<p>S. Line 361 repeals 1002.77 Florida Early Learning Advisory Council.</p>

2012 Legislative Session Update



<p>This is a new compliance regulation.</p>	<p>allow additional quality expenditures if admin and non-direct limits are not fully utilized.</p>	<p>authority of OEL to promulgate rule on statewide rating and improvement systems.</p>	<p>ELAC will no longer provide direction to OEL or provide recommendations to the Governor on early learning programs.</p>
<p>E. Line 654, outlines eligibility: TANF through 12, at risk through 8, last priority at risk through 12</p> <p>Does not provide for SA care for low-income working families, or children with disabilities.</p>		<p>Line 945, deletes again child performance standards and outcome measures</p>	



The End