

# CEO Report American Recovery and Reinvestment Act of 2009

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ELC of Miami-Dade/Monroe  
Expenditure Projections





## Stimulus Expenditures

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- FY 2008-09 Allocation: \$5.7 million
  - Projected Utilization: \$1.9 million
  - Projected Rollover: \$3.8 million
  
- FY 2009-10 Allocation: \*\$3.8 million

\*As of April 20, 2009, use it or lose it in current year was in effect. On April 22<sup>nd</sup>, AWI revised the methodology to allow for rollover of the funds.



## What \$5.7 Million Buys

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- Stimulus Dollars: \$5.7 million
- Maintain or Create Slots for  $\approx$  1,500 children for one year

### Current Situation

- Enrollment: 28,900\*
- Average Daily Costs:  $\approx$ \$370,000
- \$5.7 million divided by \$370,000 =  $\approx$ 16 days of care @ 28,900 children

**\*Total: 28,900**

Miami-Dade: 28,100

Monroe: 800



## Shortfall Tolerance Level

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- Quality Dollars: \$1,800,000\*
- Parent Fees: 800,000\*\*
- 1.5% Rollover Authority: 1,700,000\*\*\*
- **Total:** **\$4,300,000**

\*Eliminates all flexible quality dollars for FY. This is an option of last resort.

\*\*Eliminates all slot reserves forever

\*\*\*Eliminates 1.5% (\$1.7 million) from the following year's budget. Will require an enrollment reduction in the next fiscal year of approximately 470 children to balance the budget.



## Factors Affecting Projected Enrollment/Expenditures

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- ❑ “Normal” net attrition rate:  $\approx$  400 per month
- ❑ Current net attrition rate:  $\approx$  0 per month
- ❑ TCC referrals: over 400 additional children when compared to July 1, 2008
- ❑ TANF referrals: over 1,000 additional children when compared to July 1, 2008
- ❑ Current TANF enrollment rate: 50 – 70 per day
- ❑ Rollovers, sibling add-ons, 10 day rule
- ❑ Drop of less expensive school age children
- ❑ Income Eligible costs less: 22% parent fees
- ❑ TCC and TANF costs more: 11% parent fees

## Can Control

- ❑ Rollovers
  - ❑ Siblings Add-ons
  - ❑ 10 Day Rule
  - ❑ Flexible Quality Expenditures
  - ❑ \*Transitional Child Care
  - ❑ \*Age Limits
  - ❑ \*Disenrollment
  - ❑ \*Eligibility Time Limits
  - ❑ \*Slot Reimbursement Rate
  - ❑ \*Gold Seal Reimbursement Rate
- \*Require Board Action**

## Cannot Control

- ❑ \*TANF Referrals
  - ❑ \*\*At-Risk Referrals
  - ❑ Attrition
- \*No age requirement
- \*\*3 years to school entry who are in the custody of DCF



# Billing Groups

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## Local Mandates

- BG-1\* (At-Risk): 0 – 12 – No time limit
- BG-3\*\* (TANF): 0 – 12 – No time limit
- BG-5 (\*\*\*)TCC): 0 – 13 – No time limit
- BG-8 (Income Eligible): 0 – 8 – No time limit

## State Requirements

\*3 years to school entry who are in the custody of DCF

\*\*No age requirement

\*\*\*Two year time limit



# Sample Daily Enrollment

<b>School Readiness Active Enrolled by Funding Category as of 4/28/2009</b>				
	<b># of Children</b>			
<b>Funding</b>	<b>4/27/2009</b>	<b>4/28/2009</b>	<b>Change</b>	<b>Percentage Change</b>
At Risk	2,660	2,675	15	0.56%
TANF	3,365	3,413	48	1.43%
TANF Working	153	155	2	1.31%
Relative Caregiver (BC3R)	9	9	0	0.00%
<b>TANF Sub-Total</b>	<b>3,527</b>	<b>3,577</b>	<b>50</b>	<b>1.42%</b>
TCC	1,655	1,659	4	0.24%
TCC 2nd Year	636	640	4	0.63%
<b>TCC Sub-Total</b>	<b>2,291</b>	<b>2,299</b>	<b>8</b>	<b>0.35%</b>
Income Eligible	18,489	18,503	14	0.08%
Child Care Purch Pool	1,071	1,070	-1	-0.09%
<b>Grand Total</b>	<b>28,038</b>	<b>28,124</b>	<b>86</b>	<b>0.31%</b>





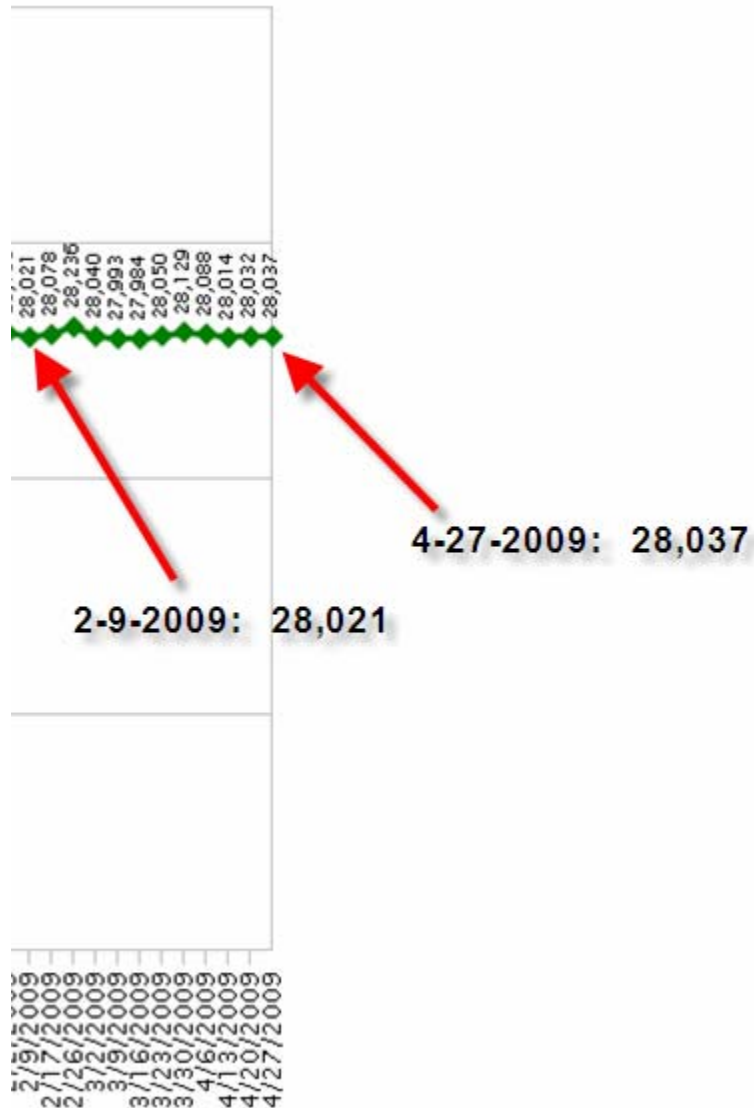
## 2009-10 Miami-Dade Projected Slot Expenditures: **Example #1**

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- ❑ Enrollment at 28,000
- ❑ No attrition/increases for the entire year
- ❑ Slot costs: \$98,561,736
- ❑ Base slot budget: \$85,667,000
- ❑ Gold Seal budget: \$7,969,108
- ❑ Stimulus dollars: \$3,600,000
- ❑ Total slot budget: \$97,236,108
- ❑ Shortfall:  $\approx$  \$1,325,628

Concern Level: Low for FY 2009-10  
High for FY 2010-11

# Current Enrollment Trend



Grand Total	28,247	28,313	66	0.23%
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5-1-2009



## 2009-10 Miami-Dade Projected Slot Expenditures: **Example #2**

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- ❑ Enrollment at 28,000
- ❑ Increase: 200/month
- ❑ Slot costs: \$102,409,216
- ❑ Base slot budget: \$85,667,000
- ❑ Gold Seal budget: \$7,969,108
- ❑ Stimulus dollars: \$3,600,000
- ❑ Total slot budget: \$97,236,108
- ❑ Shortfall:  $\approx$  \$5,173,108

Concern Level: High



## FY 2010-11 Projection

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- ❑ Enrollment at 28,000
- ❑ No attrition/increases for the entire year
- ❑ Slot costs: \$98,561,736
- ❑ Base slot budget: \$85,667,000
- ❑ Gold Seal budget: \$7,969,108
- ❑ Stimulus dollars: \$0
- ❑ Total slot budget: \$93,636,108
- ❑ Shortfall: ≈ \$4,925,628

Concern Level: High



## Shortfall: Balancing the Budget Beginning of Q1 (July 1<sup>st</sup>)

- ❑ 12 months remaining to make the correction
- ❑ Plan to use parent fees (\$800,000)
- ❑ Plan to use 1.5% rollover authority (\$1,700,000)
- ❑ Board to set eligibility/enrollment priorities  
(Program and Finance Committees, Full Board)
- ❑ If enrollment increases through remainder of FY 2008-09 Q4, implement some or all enrollment reduction measures (eliminate: rollovers, sibling add-ons, 10 day rule) effective July 1<sup>st</sup>
- ❑ \*Close Transitional Child Care effective July 1<sup>st</sup>  
\*Requires board action



## Shortfall: Balancing the Budget Beginning of Q2 (October 1<sup>st</sup>)

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- ❑ 9 months remaining to make the correction
- ❑ Track attrition closely until projections reflect a balanced budget
- ❑ Notify families of termination of care at end of eligibility period based on priorities adopted by the board of directors in Q1



## Shortfall: Balancing the Budget Beginning Q3 (January 1<sup>st</sup>)

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- ❑ Request surplus dollars from AWI through the reobligation/deobligation process
- ❑ Disenroll children based on priorities (including service time limits) adopted by the board of directors in Q1



## Additional Points

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- ❑ Investments in quality, performance and outcomes should and will remain a priority
- ❑ Budget can be managed if timely and appropriate decisions are made
- ❑ Assumption: SR budget remains the same
- ❑ Better to look forward with projections then backwards with trends
- ❑ Enrollment/budget should be managed as a three year cycle
- ❑ Public and partners must be kept fully informed of the basis for all enrollment decisions
- ❑ State SR Budget: should be treated as a give and take system, not just a take



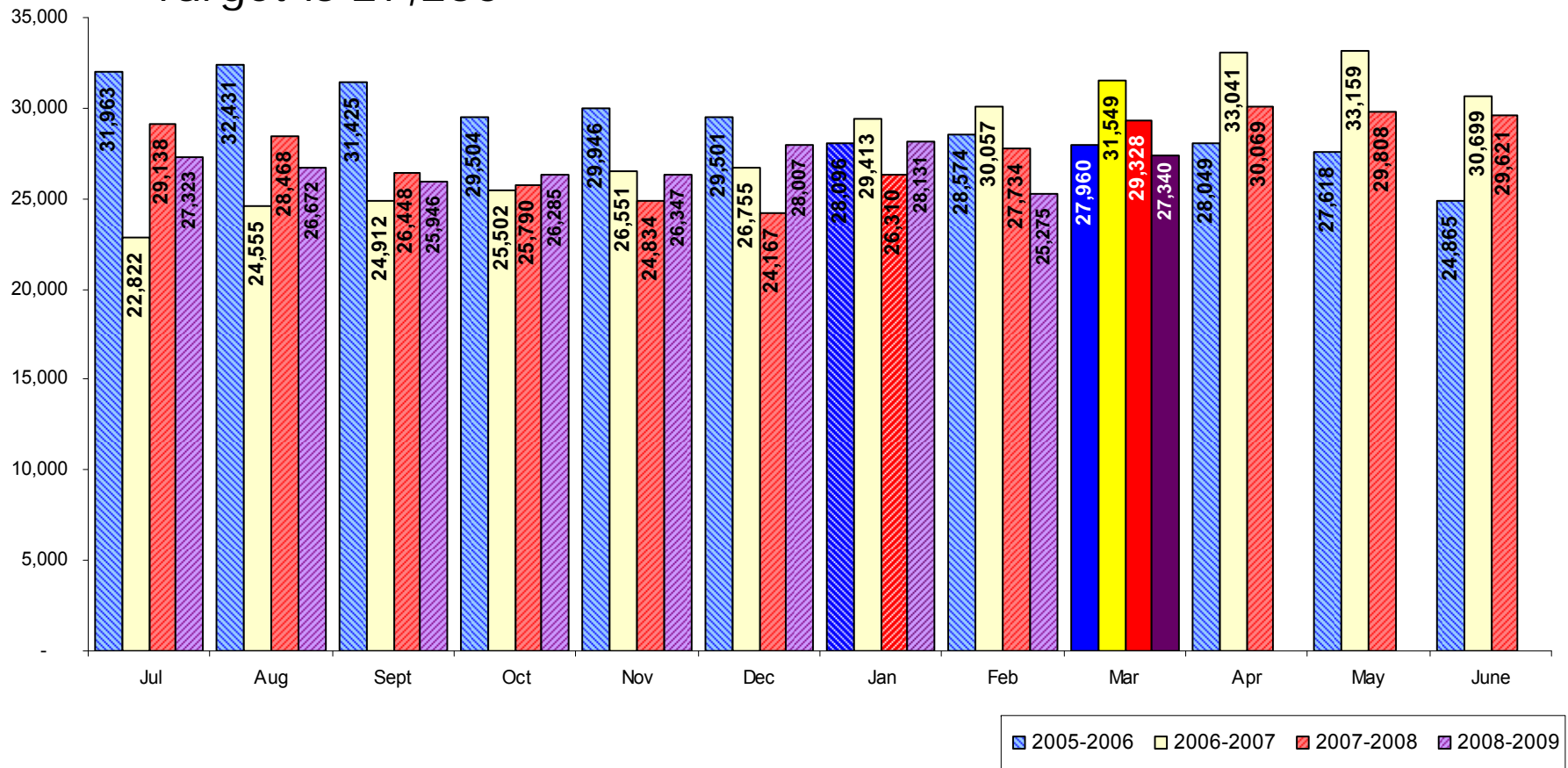
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# School Readiness and VPK Data

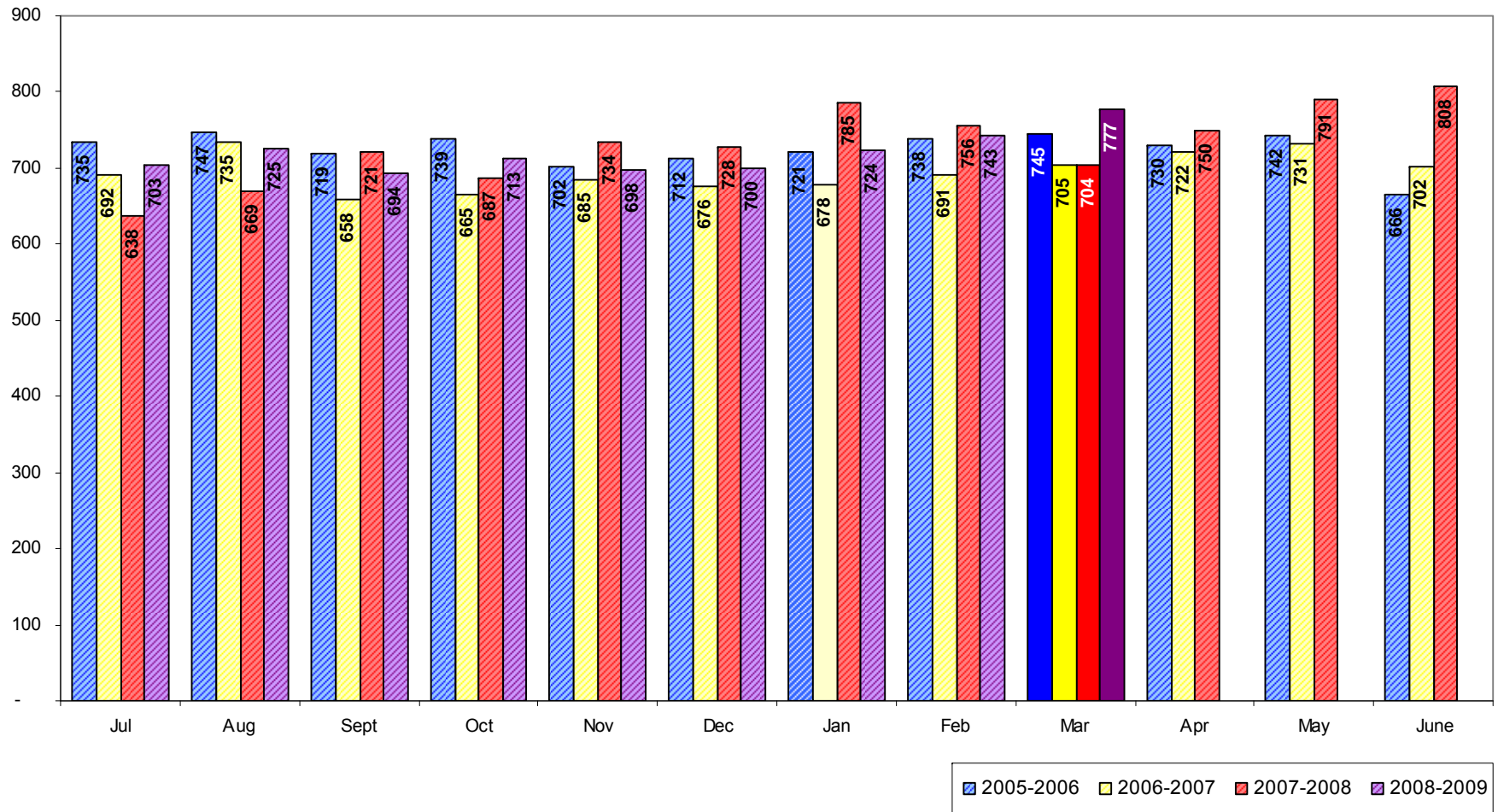
**May 4, 2009**

Enrollment open in Miami-Dade as of January 2009

Target is 27,250

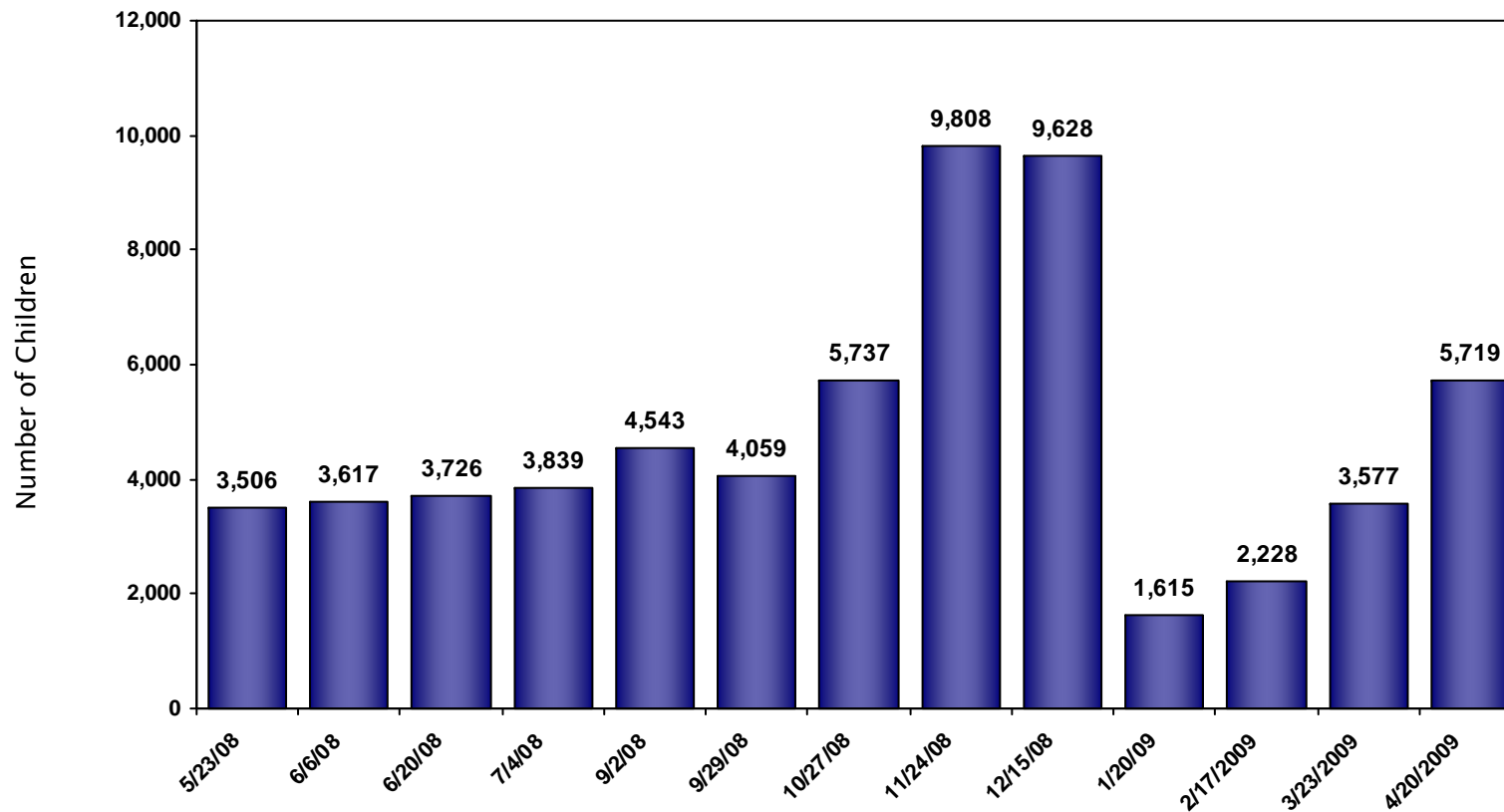


# School Readiness Paid: Monroe



Source: EFS 5045 Monroe

# Wait List: Miami-Dade

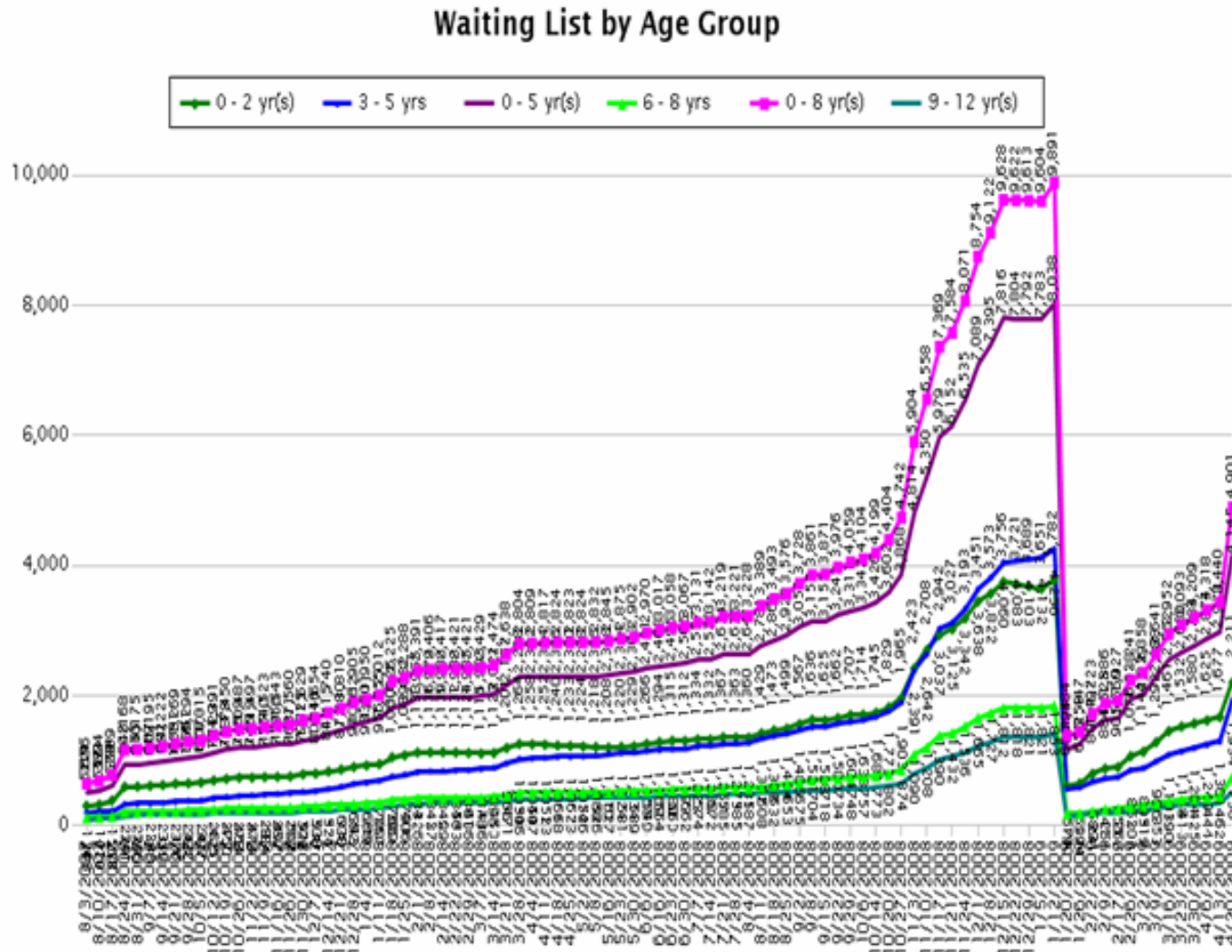


Source: EFS Ad Hoc Query

The waitlist includes children 0 to 12 and over

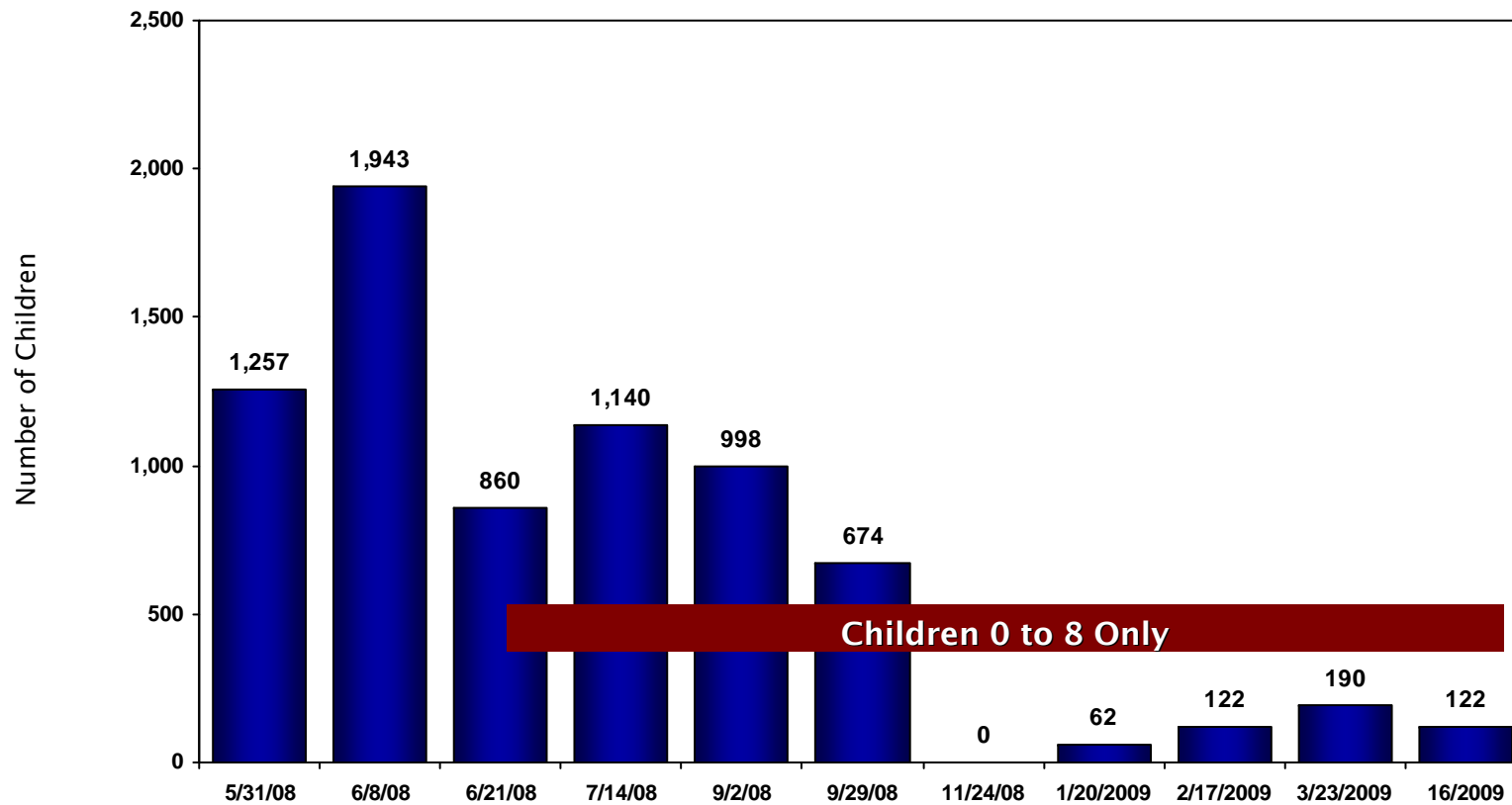
There are **3728** children within the age of 0 to 8, leaving **815** ages 9 and older

# Waiting List By Age Group: Miami-Dade



Source: ELC IT Weekly Report

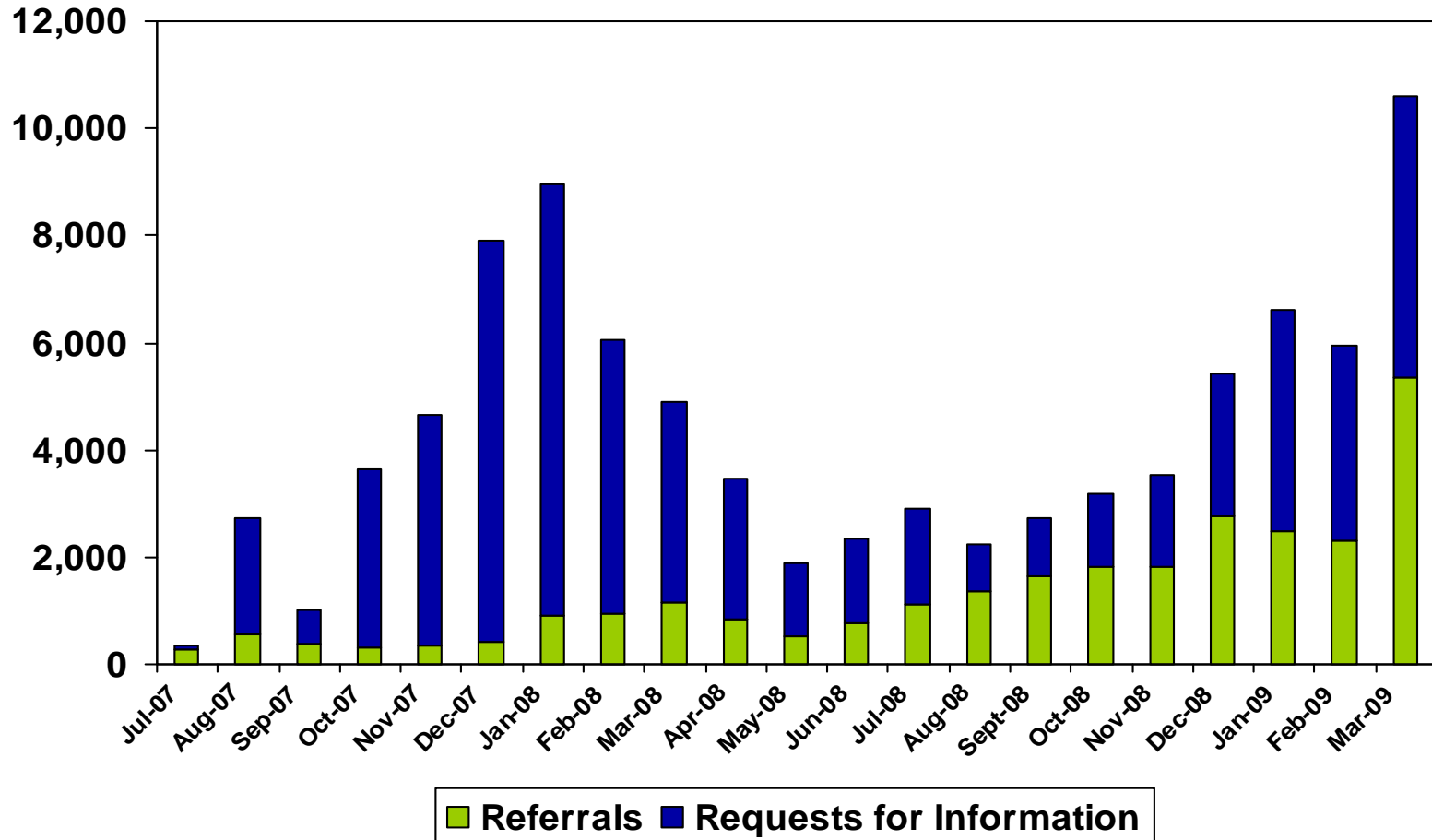
# Ready Pool: Miami-Dade



Source: Weekly Report EFS Ad hoc Report Using Impromptu

as of 6/21/2008 we are no longer serving children older than 8. The number increased from 860 to over 1100 because there were families holding appointments who were subsequently processed and added to the Ready Pool.

# Resource & Referral: Miami-Dade



Source: Monthly AWI Resource and Referral Report

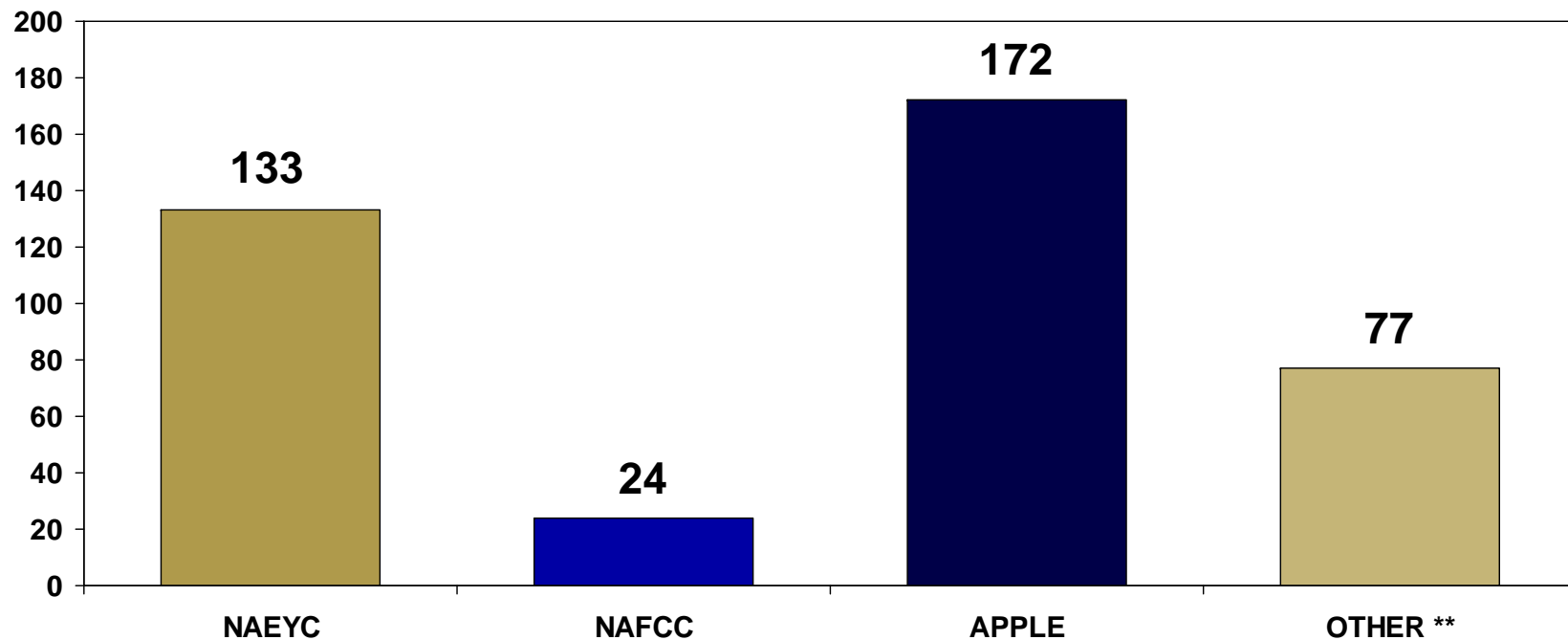


# Accreditation: Miami-Dade

In Miami-Dade County there are 365 unique sites with 406 accreditations.

Total Miami-Dade County Gold Seal Accreditations				
Agency	Accreditations	Percent*	Centers	Homes
NAEYC	133	10%	132	1
NAFCC	24	2%	0	24
APPLE	172	13%	172	0
Other**	77	6%	77	0
<b>Total</b>	<b>406</b>	<b>31%</b>	<b>381</b>	<b>25</b>

\*Percent to TOTAL Miami-Dade County Licensed facilities (1,346)



Source: United Way 05/01/2009

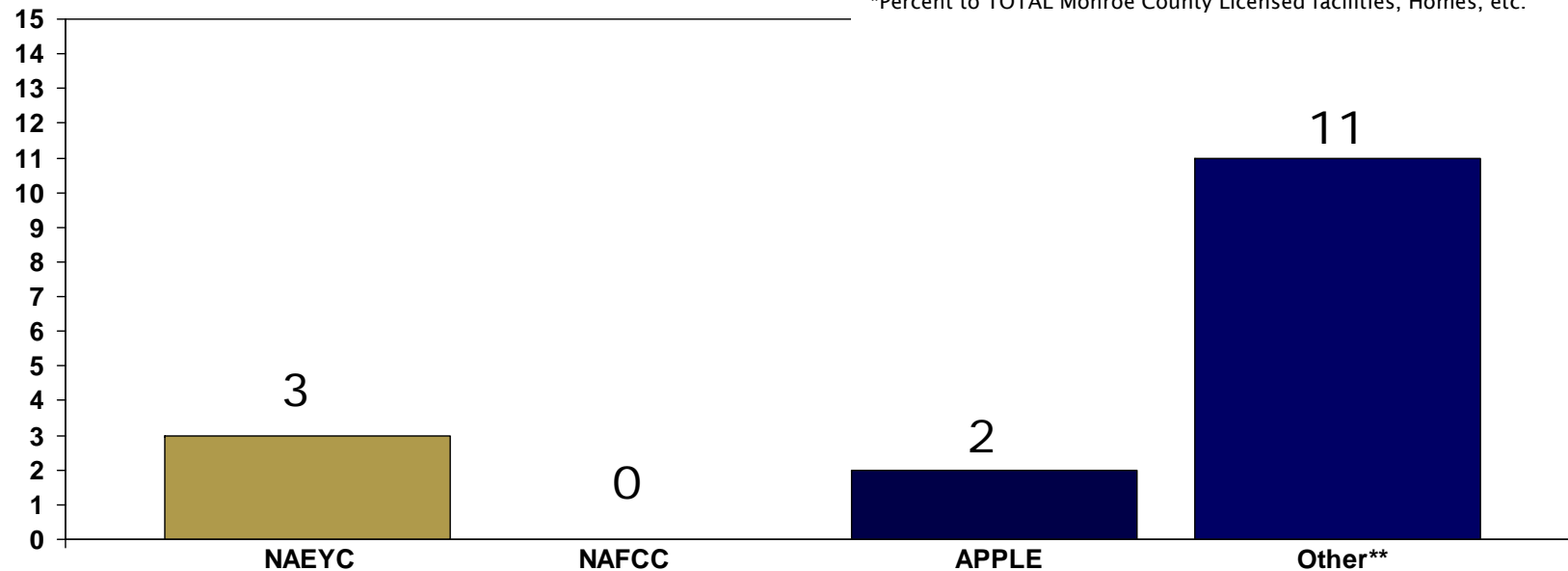


# Accreditation: Monroe

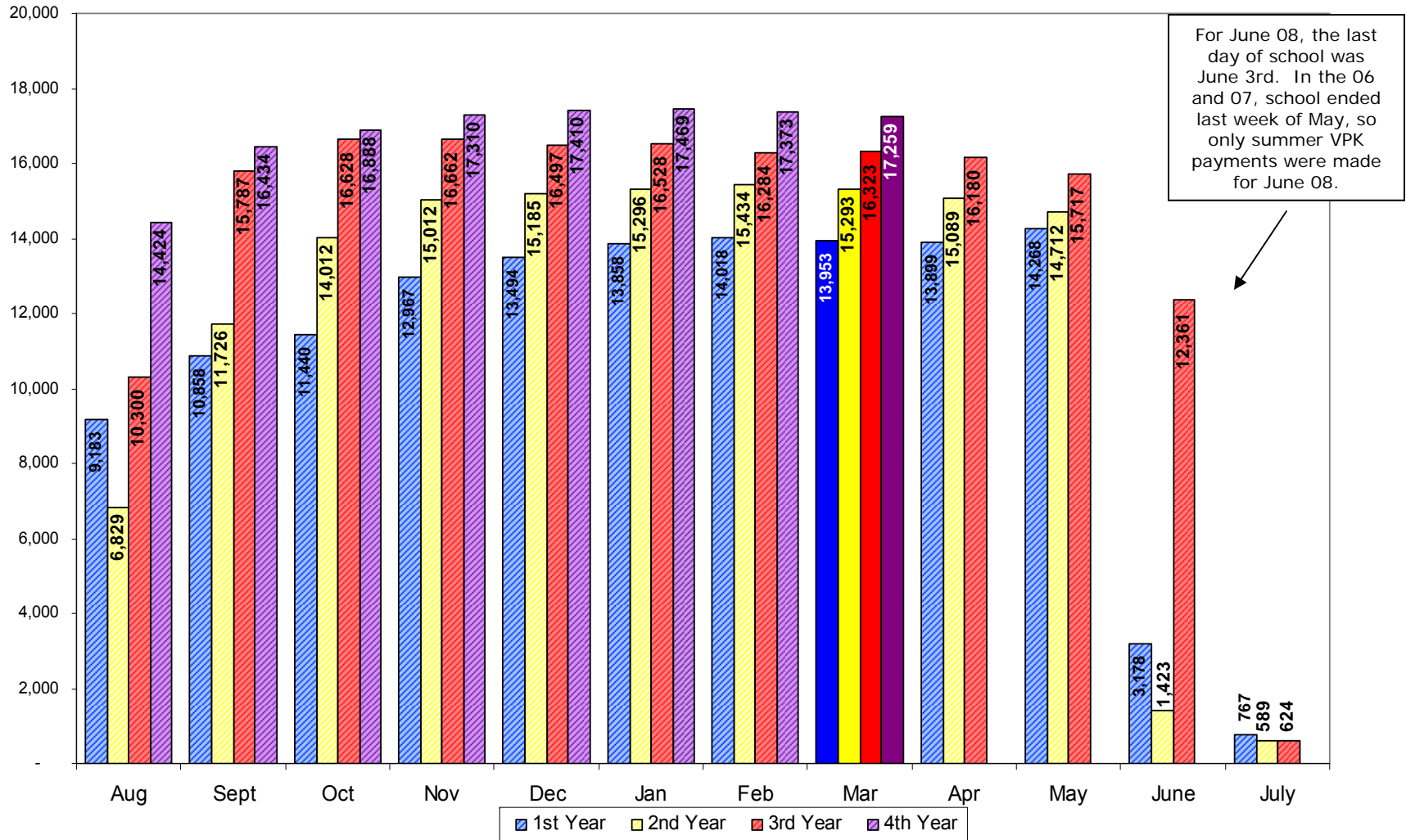
In Monroe County there are 16 unique sites with 16 accreditations.

Total Monroe County Accredited Sites by Accrediting Body				
Agency	Number of sites	Percent*	Centers	Homes/Religious Exempt
NAEYC	3	3%	3	0
NAFCC	0	0%	0	0
APPLE	2	3%	2	0
Other**	11	6%	10	1
<b>Total</b>	<b>16</b>	<b>12%</b>	<b>15</b>	<b>1</b>

\*Percent to TOTAL Monroe County Licensed facilities, Homes, etc.

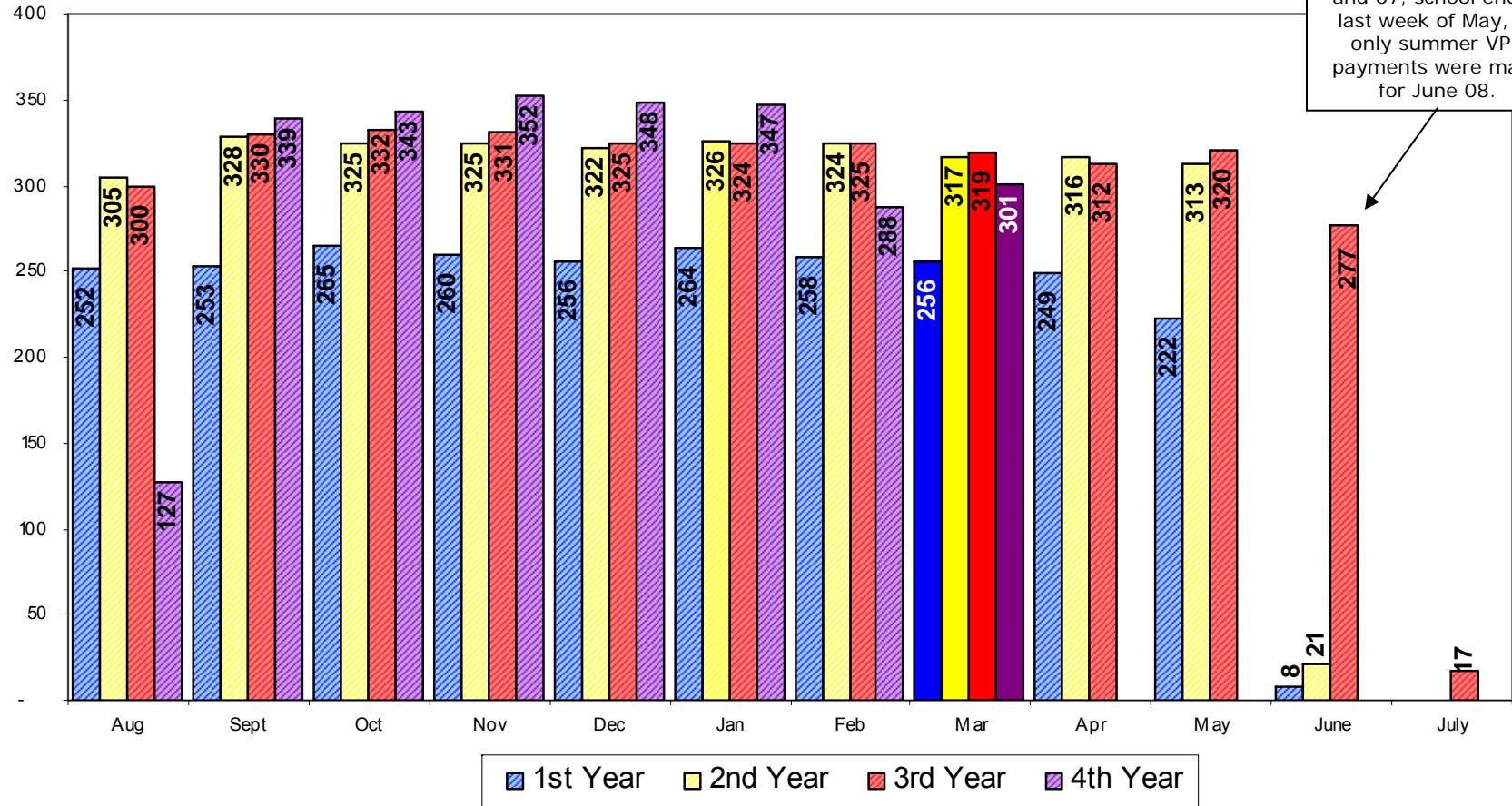


# VPK Paid: Miami-Dade





# VPK Paid: Monroe



For June 08, the last day of school was June 3rd. In the 06 and 07, school ended last week of May, so only summer VPK payments were made for June 08.